

FIVE YEAR RECORD

	2005 £ million	2006 £ million	2007 £ million	2008 £ million	2009 £ million
Revenue	4,626.2	4,755.9	6,151.7	7,498.7	7,847.8
Sales excluding the value of precious metals	1,187.7	1,341.2	1,454.2	1,750.2	1,796.9
EBITDA	284.2	305.5	329.9	374.1	398.1
Depreciation	(62.7)	(64.7)	(68.6)	(68.3)	(88.7)
Amortisation	(4.9)	(5.3)	(6.1)	(9.0)	(10.9)
Underlying operating profit	216.6	235.5	255.2	296.8	298.5
Amortisation of acquired intangibles	–	(0.8)	(2.8)	(3.1)	(9.1)
Impairment and restructuring charges	(36.7)	(6.0)	–	–	(9.4)
Operating profit	179.9	228.7	252.4	293.7	280.0
Net finance costs	(13.0)	(14.7)	(26.8)	(30.3)	(32.6)
Share of profit / (loss) of associates	0.5	(0.2)	0.9	(1.1)	2.0
Profit before tax	167.4	213.8	226.5	262.3	249.4
Income tax expense	(46.5)	(62.5)	(64.7)	(77.2)	(76.7)
Profit after taxation	120.9	151.3	161.8	185.1	172.7
(Loss) / profit for the year from discontinued operations	(6.4)	–	43.7	0.3	1.2
Minority interests	1.0	0.8	1.0	0.8	0.2
Profit attributable to equity holders of the parent company	115.5	152.1	206.5	186.2	174.1
Underlying earnings per ordinary share	67.0p	73.0p	82.2p	89.5p	89.6p
Earnings per ordinary share	53.2p	70.8p	96.9p	88.5p	82.6p
Dividend per ordinary share	27.7p	30.1p	33.6p	36.6p	37.1p
Summary Balance Sheet					
Assets employed:					
Goodwill	375.1	402.4	399.2	480.4	516.0
Property, plant and equipment / other intangible assets	620.4	702.4	640.8	827.9	1,060.5
Non-current investments / associates / joint ventures	6.7	10.2	9.6	8.9	12.1
Inventories	307.3	345.8	362.7	380.4	371.7
Receivables / current investments / tax assets / financial assets	375.3	497.1	549.2	712.4	585.9
Payables / provisions / tax liabilities / financial liabilities	(382.3)	(520.2)	(519.5)	(655.7)	(684.1)
Post-employment benefits net assets / employee benefits obligations	(3.0)	18.8	0.9	16.4	(151.6)
	1,299.5	1,456.5	1,442.9	1,770.7	1,710.5
Financed by:					
Net borrowings and finance leases	369.6	412.0	364.8	610.4	534.4
Retained earnings	594.5	708.0	783.7	879.1	849.6
Share capital, share premium, shares held in ESOTs and other reserves	327.9	330.1	292.0	279.8	325.7
Minority interests	7.5	6.4	2.4	1.4	0.8
Capital employed	1,299.5	1,456.5	1,442.9	1,770.7	1,710.5
Return on invested capital	16.7%	17.1%	17.6%	18.5%	17.1%
(Underlying operating profit / average capital employed)					

Figures for 2006 onwards have been prepared under IFRS. Figures for 2005 have been restated for IFRS. The balance sheet for 2008 has been restated for the changes to Argillon Group's fair value at acquisition and goodwill on acquisition.